



Catastrophic Disaster Planning Presented to Washington Cabinet 14 October 2014

Informational Briefing for SEOC Training 8 April 15

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Key Take-Aways for the Cabinet

Six things will happen when the Cascadia Subduction Zone Earthquake occurs:



Widespread loss of life and catastrophic destruction of infrastructure in Western WA

Immediate National and International attention on Washington State

Immediate Presidential involvement



Massive influx of regional, national, and international assets into Washington State



A period of chaos will ensue after the event until normal emergency management systems are restored



It will take several days to weeks for the response effort to take shape

State leadership can choose to make some decisions <u>now</u> that will effect the results of the response effort

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Challenges

- Build statewide Will to be prepared
 - Requires Governor, Cabinet and Legislative leadership and advocacy
 - Link to existing processes and actions
- Build and then sustain statewide effort resulting in increased resilience
 - Add to state agency missions
 - Capital budget guidelines
- Resources (state and local)
 - Time
 - People
 - Funding





Specific Requests

- Short Term (weeks)
 - Place increased emphasis on Continuity of Government (COG) requirements
 - Place increased emphasis on Cabinet and State Agency participation in the FY16
 Cascadia exercise
- Longer Term (months)
 - Work toward sustainable funding for statewide emergency management
 - Provide funding for National Guard State Active Duty for preparedness activities
 - Increase resources for Catastrophic Planning in Washington
 - Provide resources for a designated State Continuity Program Manager
 - Develop a subcabinet Working Group to implement Resilient Washington
 - Emphasize Emergency Management / Preparedness for all State Agencies
 - Participate in Cascadia Exercise early June 2016





Planning Efforts

- Based on numerous studies, geologists now recognize the Cascadia Subduction Zone (CSZ) is capable of seismic activity similar to the March 2011 Tohoku earthquake.
 - FEMA Region X released a report completed by Sandia National Lab specifically studying a 9.0 earthquake on the CSZ in November 2011
 - Includes many key infrastructure elements
 - Basis of FEMA's recently completed Response Plan
- Washington Emergency Management Division is coordinating state agency planning and integrating plans with FEMA and counties, cities & towns.
 - Major effort will require several years to complete and on-going maintenance.
 - Washington NG has developed a detailed response plan in support of civilian authorities in a CSZ scenario





Planning Efforts

- Follows state law and rules and federal guidance
- Washington Comprehensive Emergency Management Plan (CEMP)
 - Based on the WA Hazard Identification and Vulnerability Analysis and Mitigation Plan
 - Catastrophic Incident Annex to the CEMP (Nov 1, 2013)
 - Provides framework for catastrophic incident differences
 - The Cascadia Subduction Zone appendix is under development
 - A Statewide Catastrophic Planning Team recently formed
- Integrated with FEMA Region X planning effort
 - Consistent analysis of CSZ used by local, state and federal planners
 - Based on model analysis from National Laboratory with state specific

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Ring of Fire



The Ring of Fire accounts for 90% of all earthquakes, and 81% of the world's largest earthquakes

Subduction zones are shown in red

The CSZ fault line is part of the Ring of Fire

The CSZ is the only significant fault line on the Ring of Fire without a major quake in the last 50 years (see blue stars)

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Christchurch, NZ - Location & Demographics



- Christchurch is the largest city on the south island of New Zealand
 - Pre-Earthquake Population: 359,900 (~68% the size of Seattle's Population)
 - > 174 square miles (~the size of Mountlake Terrace to Sea-Tac Airport)
 - Founded in 1856 (Washington State admitted to Union in 1889) Similar development histories
 - Seattle's Sister City since 1981

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The Canterbury Earthquakes

- September 4, 2010 @ 4:35 a.m.
 - Magnitude 7.1
 - 25 miles west of Christchurch near Darfield
 - 6 miles deep
 - Chch Darfield Earthquake, M7.0 09/03/2010

- February 22, 2011 @12:51 p.m. ٠
 - Magnitude 6.3
 - 3 miles southwest of Christchurch
 - 3 miles deep



	PERCEIVED SHAKING	Not felt	Weak	Light	Moderate	Strong	Very strong	Severe	Violent	Extreme
	POTENTIAL DAMAGE	nome	nona	none	Very light	Light	Moderate	Moderate/Heavy	Holavy	Very Heavy
	PEAK ACC.(Ng)	e.17	.17-1.4	1.4-3.9	3.9-9.2	9.2-18	18-34	34-65	05-124	>124
	PEAK VEL.(unvb)	<0.1	0.5-1.1	1.1-3.4	3.4-8.1	8.1-16	16-31	31-60	60-116	>116
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Pre-Earthquake:

Christchurch Central Business District (CBD)



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During Earthquake:

Christchurch Central Business District







"Downtown" Christchurch 2-Years Later





So, what do you do when your entire <u>downtown</u>, your <u>economic engine</u>, is <u>completely closed</u> for 2+ years?

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"Downtown" Christchurch 2-Years Later







Post-Earthquake: (Recovery in Process) Christchurch Central Business District







The Canterbury Earthquakes: September 4, 2010 - ?

More than 12,000 aftershocks since September 2010 – heard time & again that Christchurch population is suffering from 'quake brain' – stress from exposure to continuous shaking...







Cascadia Subduction Zone



The CSZ runs 800 miles from Southern British Columbia to Northern California, and lies 50 to 80 miles off the Pacific Coast

The heavy Juan de Fuca plate is sliding under the lighter North American plate

A magnitude 9.0 CSZ earthquake has occurred every 300 to 500 years (USGS – 400-600 years). The last CSZ earthquake occurred in the year 1700 (January 26).



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Cascadia Subduction Zone Earthquake

- Magnitude 9.0+
- Felt region-wide
- Shaking intensities greatest along coast & where local conditions amplify seismic waves (i.e. Puget Basin).
- "Nisqually-like" shaking intensities in Puget Sound region.
- Duration is a **<u>BIG</u>** Difference:
 - Nisqually ~40 seconds
- CSZ 13-6 minutes



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FEMA Effort & Modeling

- FEMA commissioned a multi year *HITRAC & scientific study and produced the Region X Response Plan (Published December 2013)
- Modeling Factors
 - February 6, 9:41am PST, weekday
 - Complete rupture of the CSZ fault line
 - Epicenter 60 miles off Oregon coast, 120 miles West of Eugene
 - M9.0 earthquake, with ground shaking up to 5 minutes
 - Tsunami wave heights 20 to 80 feet
 - Aftershocks of M7.0 or greater
 - Additional tsunamis caused by aftershocks

Note: Damage caused by aftershocks, follow on tsunamis, and secondary effects is not included in damage estimates. Model ran a data set that was the best available in Oct 2012

*<u>HITRAC</u> – Homeland Infrastructure Threat and Risk Analysis Center, the Department of Homeland Security (DHS) Intrastructure-intelligence insion center.





1st Order Effects - Shaking



Por Landslides, Aridge, damage, buildings unsafe on copy of CVISION PDFCompressor





1st Order Effects - Liquefaction



DEcompression OStructure collapse, damage to utilities, silting





So, how do you go to the bathroom and get water after an earthquake – especially one with extensive liquefaction?







1st Order Effects - Tsunami



PDF compression •OC High mortality rates, communities devastated PDFCc

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Ground Shaking Effects

Mercalli Index



Landslides





Tsunami



Mercalli Index: Ground shaking will depend on the actual fault rupture method and can not be accurately forecast. It is anticipated that the fault will rupture along its entire 700 mile length resulting in a magnitude 9.0 earthquake that will last 3-5 minutes. The intensity of the shaking will decrease with distance from the fault. Even so, Seattle is expected to experience a 7.0 magnitude or higher earthquake with 5 minutes of shaking.

Liquefaction: The cause of some of the most dramatic damage resulting from an earthquake, <u>liquefaction areas can be</u> <u>accurately forecast</u> based on soil types and water content. Some of the most susceptible areas are areas that have a high commercial potentiality, i.e. <u>ports</u>, <u>bridges</u>, <u>commercial areas</u>.

Landslides: Landslides will occur up to hundreds of miles from the fault due to the intensity of the shaking. Landslide potential significantly increases with water content. If the CSZ rupture occurs during the rainy season, landslides will be most prolific.

Tsunami Inundation: Tsunami's are historically the biggest killer associated with earthquakes. The residents most affected are along Pacific Coastal areas. The numbers in jeopardy will increase sharply in summer months. Current estimates place as many as 50,000 residents in the hazard zone in February.

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Hospitals



These are general locations and forecast status of the known Hospitals.

There are 112 Hospitals in the affected area.

<u>36% suffer severe damage, are unusable, and will</u> <u>likely be completely offline.</u>

<u>17%</u> suffer moderate damage and are only assumed capable of 50% normal capacity.

Total reduction is assumed to be 45% of total hospital capacity.

47% suffer slight damage and are able to continue to operate at capacity.

The facilities nearer to the epicenter suffer most significant damage resulting in <u>virtually no Hospital</u> <u>capacity west of the I5 corridor.</u>

These numbers discuss **STRUCTURAL** capacity, not patient capacity, which is further reduced due to lack of electricity, prtable water, sandapen, sto





Senior Living Facilities



There are approximately 2,156 senior living facilities in the affected area.

Significant numbers (approaching 100%) of facilities West of the I-5 corridor suffer extensive damage, and are likely unusable.

The vast majority of facilities along the I-5 corridor suffer complete to severe damage and are likely unusable, or are significantly degraded.

The facilities nearest the epicenter suffer most significant damage resulting in <u>virtually no</u> <u>senior living facility capacity West of the</u> <u>I-5 corridor.</u>





Fire Stations



These are general locations and forecast status of the known Fire Stations.

There are 971 Fire Stations in the affected area.

<u>30% suffer severe damage, are unusable, and</u> are planned to be completely offline.

<u>6%</u> suffer moderate damage and are only assumed capable of 50% normal capacity.

Total reduction is assumed to be 33% of Fire Response capability.

64% suffer slight or no damage and are able to continue to operate at capacity.

The facilities nearer to the epicenter suffer most significant damage resulting in <u>significantly reduced capability west of</u> <u>Shelton.</u>





Police Stations



These are general locations and forecast status of the known Police Stations.

There are 178 Police Stations in the affected area.

<u>41% are completely destroyed, 7% suffer</u> <u>severe damage, are unusable, and are planned</u> <u>to be completely offline.</u>

5% suffer moderate damage and are only assumed capable of 50% normal capacity.

Total reduction is assumed to be 51% of Police Response capability.

48% suffer slight or no damage and are able to continue to operate at capacity.

The facilities nearer to the epicenter suffer most significant damage resulting in <u>significant degradation of Law Enforcement</u> <u>capability west of Sheiton.</u>





Transportation - Sea, Air, Rail



Most facilities west of the I-5 corridor suffer complete to severe damage

Most facilities along the I-5 corridor suffer severe to moderate damage

Most facilities east of the I-5 corridor suffer slight to no damage

Many of these facilities are located in liquefaction zones





Transportation-Highways



There is a vast network of County, State, and Federally maintained highways in the affected area. Ground transportation is the primary method of movement for most commodities.

The highway system will suffer the most damage in the vicinity of the coast with both earthquake and tsunami damage. <u>This will significantly impact any lifesaving</u> or recovery operations, and will drive route clearance and roadway repair to a very high priority across the region.

In the <u>I-5 corridor roads in areas of high</u> <u>liquefaction susceptibility are likely to</u> <u>prove impassable</u>.

In the initial stages of the CSZ response the only method of reaching coastal communities will be by air. <u>There are no</u> <u>surviving ground routes to the coastal</u> region.





Transportation-Hwy Bridges



<u>Virtually every highway crosses numerous</u> <u>bridges</u>. Route identification that does not cross a bridge will not be possible when attempting to reach any isolated community. <u>Bridges in the affected are</u> <u>predominantly old and were built prior to</u> <u>establishment of significant seismic building</u> <u>requirements</u>.

<u>The assessment of bridges</u> as early in the IAA process as possible <u>will be key to the</u> <u>development of routes into isolated</u> <u>communities</u>. Identifying bridges that need the least repairs will speed up recovery operations.

The lack of suitable bridges will be a factor in the determination of the recovery efforts and timelines.





Utilities



- This slide provides an overview of the utilities networks across the affected area. In general the amount of damage decreases from West to East. <u>Major networks will be out-of-service until significant repairs can be made.</u>
- There are approximately 440 major electrical facilities and a vast network of electrical power lines, both above and underground throughout the region.
- There are 68 major Natural Gas facilities and <u>12 counties contain 22 major sections of</u> <u>NG pipe network</u>.
- There are 54 petroleum processing facilities, and <u>9 counties contain 16 major</u> sections of petroleum pipeline.
- There are 35 known Potable Water Facilities ation copy of CVISION PDFCompressor





Capitol Campus



Ground Motion:

 MMI: Strong to Very Strong Shaking, (M7.0 to 8.0 for 5 minutes)
 Liquefaction: Medium Potential (Bad)
 Landslide: None

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Forecast Impacts:

Road network partially unusable Severe building damages Severe power network damages Severe Rail damages 50% area hospitals destroyed

Survivability Outlook:

Power – Nil Mobility – Poor Police Response – Poor Fire Response – Poor Medical - Moderate



EFFECTS	WA - Coastal	WA - I-5 Corridor	Oregon (totals)
Population exposed to tsunami	42,973	7,217	22,200
Residential buildings damaged (slight- complete)	94,858	401,674	453,206
People needing short-term sheltering	124,002	285,109	523,027
Injuries	4,413	7,693	15,206
Hospital evacuation requirements	493	10,611	8,948
Nursing home patient evacuation needs	1,870	48,555	30,144
Building debris (in thousands of tons)	7,896,038	24,001,503	18,747,845

Washington deaths estimated at 8440 from earthquake and tsunami – although this could be extensively higher during summer months.

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Governor and Cabinet Engagement

- Immediate, intense focus on state leadership
 - National-level attention
 - Potential unifying voice with local jurisdictions
- Increased need for interagency coordination
 - Interdependency emphasized by infrastructure damage
 - Situation by nature chaotic
 - Washington Restoration Framework (in development) provides guidance for restoration
- Planning lays groundwork for rapid response
 - Federal, state and local on 'same page'
 - Train to establish shared expectations
- Need to plan integration of private business

PDF - Simple way to integrate into various operations of cusion PDF compressor





Key Actions

- Relocate state agency operations under COOP
 - Must develop, refine, and rehearse a Continuity Of Gov't (COG) plan.
- Rapidly resolving key policy issues affecting response
- Reestablish service on main roads in Western WA
- Rapidly expand response operations using state and regional task forces for major activities
- Apply Governor's Emergency Powers
 - Suspend/alter certain rules (coord. w/fed. agencies)
 - Reestablish local governments where applicable
- Delegations of authority (especially for spending)
- Establish clear processes for prioritizing relief
- Conduct state-level operations in partnership with local jurisdictions
- IMPLEMENT Resilient Washington




Cascadia Subduction Zone Planning

State and National Guard Response



Planning Direction

- A joint planning team (JPT) to create the State and National Guard response plan for a CSZ rupture.
- This JPT is working with the following entities to create a coordinated plan:
- DOD
 - NorthCom
 - ArNorth
 - MarNorth
 - AFNorth
 - 3rd Fleet / 1st MEF
 - Navy Region NW
 - 1st Corps
 - NGB
 - Civil Air Patrol
- States
 - Oregon
 - Idaho
 - Alaska
- California PDF con Hawaii, O

- State Agencies
 - Dept of Health
 - Dept of Transportation
 - Dept of Commerce
 - Dept of Natural Resources
 - Wa State Patrol
 - Wa Military Dept
- Federal Agencies
 - DHS FEMA
 - DHS USCG (D13)
 - Federal Aviation Admin
 - Health and Human Svcs
 - ATF

- Local Municipalities & Groups
 - City of Tacoma EM
 - City of Seattle EM
 - Grays Harbor County EM
 - King County EM
 - NW Regional Aviation
 - Pacific County EM
 - Pierce County EM
 - WA Airport MGRs Assoc
 - Washington Pilots Assoc
- Tribes
 - Quinault Nation
 - Shoalwater Nation
 - Muckleshoot Nation

This is a nartial list



Planning Framework



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Stafford Act Support





JFO / UCG Construct



A JFO may (will) be established locally to provide a central point for Federal, State, tribal, and local executives to coordinate their support to the incident. The Unified Coordination Group leads the JFO. The Unified Coordination Group typically consists of the FCO, SCO, and senior officials from other entities with primary statutory or jurisdictional responsibility and significant operational responsibility for an aspect of an incident. This group meets to develop a common set of objectives and a coordinated initial JFO action plan.

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FEMA Phases-State Response



Federal Ressurces Available of intration to water market evaluation copy of Cylston PDF Compression



State Response Concept







State Priorities

<u>Transportation</u>

- Restore at least minimal capacity for semi-truck travel E-W & N-S
- Temporary repair/bypass of road sections & bridges for connectivity
- Air Rapid assessment to establish air bridge operations
- Marine Restore capacity & open intermodal routes
- Rail Facilitate reopening routes to marine terminals
- <u>People</u>
 - Move people to safe locations
 - Augment local/community response for shelter & support
- <u>Security Augment law enforcement and tribal police personnel</u>
- <u>Health</u>
 - Transfer patients to maximize care & resources
 - Authorize crisis standards of care to facilitate broadest medical response
 - Integrate health providers/resources credentialed elsewhere
- <u>Schools restore school operations as quickly as practicable</u>.
- <u>Electricity</u>
 - Install generator capacity at key sites
 - Facilitate commercial/PUD distribution network
- <u>Communication</u>
 - Facilitate reestablishment of basic communication connectivity
- Water/Waste Water
- ^{mpl_ss}facilitate reestablishment minimal service





The Guard Response

A DOD Coordination Effort

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Guard Plan / DOD Missions



Operational LOE











Tiered Base Concept

- <u>Tier 1</u> (BSI/ISB/SSA)
 - JRSOI/RIP
 - Equipment staging & bed down
 - Resource transfer (H2O, CL I-IX)
 - Refuel (Ground & Rotary Wing)
 - Medical triage / treatment / transfer (Level III)
 - Limited human & pet sheltering
 - Responder sustainment
 - Distribution LOD for local area
 - 747/C5 capable
 - Possible Railhead / Trucking depot
- <u>Tier 2</u> (BSI/FSA/SSA)
 - JRSOI/RIP
 - Equipment staging & bed down
 - Resource transfer (H2O, CL I-IX)
 - Refuel (Ground & Rotary Wing)
 - Medical triage / treatment / transfer (Level II)
 - Limited human & pet sheltering
 - Distribution LOD for local area
 - Responder sustainment
 - C17 / C130 capable
 - Possible railhead / truck depot

- <u>Tier 3</u> (FSA/SSA)
 - JRSOI/RIP (Limited)
 - Equipment staging & bed down
 - Resource transfer (H2O, CL I-IX)
 - Refuel (Ground & Rotary Wing)
 - Medical triage / treatment / transfer (Level II)
 - Limited human & pet sheltering
 - Distribution LOD for local area
 - Responder sustainment
 - Less than C130 capable (C23)
 - NOT rail or truck capable (Isolated)
- <u>Tier 4</u> (SSA/RBC)
 - Equipment staging & bed down
 - Resource transfer (H2O, CL I-IX)
 - Refuel (Ground & Rotary Wing)
 - Medical triage / treatment / transfer (Level I)
 - Limited human & pet sheltering
 - Responder sustainment
 - Distribution LOD for local area
 - Rotary Wing / vertical lift capable
- <u>Tier 5</u> (CPOD)
 - Community Points of Distribution
 - Medical CCPs (Basic First Aid)

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DOD Task Force Composition



As Of: 030CT14





DOD Forces Required

The JPT has conducted in depth analysis to determine force structure required. Calculations are detailed further in the COA descriptions. Four counties were analyzed in depth (King, Pierce, Grays Harbor, and Pacific) and that data was used to extrapolate across the entire region, based on population density and infrastructure.

The following slides detail the results of that analysis.



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Regionally Aligned Federal Resources



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Federal ESF Assets Required

ESF 1	ESF 2	ESF 3	ESF 4	ESF 5	ESF 6	ESF 7	ESF 8 DMAT 1 X DISASTER MEDICAL ASSISTANCE TEAM PAX: 150 VHCL: 0
ESF 9 US&R 1 X FEMA URBAN SEARCH & RESCUE TEAM PAX: 71 VHCL: 15 OR 4 HELO	ESF 10	ESF 11	ESF 12	ESF 13	ESF 14	ESF 15	Compressor





Exercises

- FY 15 Washington Military Department Rehearsal (Evergreen Tremor)(17-25 JUN 2015)
 - Limited participation from State and Federal agencies
 - Limited participation with specific local EMs
- FY 16 Statewide (Becoming Regional to National) Exercise
 - Full state agency and EMD participation
 - Not only for main event, but also for ramp up exercises
 - Maximum participation from local municipalities
 - Maximum participation from federal partners
 - DOD ARDENT SENTRY, VIGILANT GUARD, ULTIMATE CADEUCES, JLOTS
 - Others TBD
 - CSZ response rehearsal
 - Possible National Exercise Program Capstone Event (NEPCE)





Wrap Up





Specific Requests

- Short Term
 - Place increased emphasis on Continuity of Government (COG) requirements
 - Place increased emphasis on Cabinet and State Agency participation in the FY16
 Cascadia exercise
- Longer Term
 - Work toward sustainable funding for statewide emergency management
 - Provide funding for National Guard State Active Duty for preparedness activities
 - Increase resources for Catastrophic Planning in Washington
 - Provide resources for a designated State Continuity Program Manager
 - Develop a subcabinet Working Group to implement Resilient Washington
 - Emphasize Emergency Management / Preparedness for all State Agencies
 - Participate in Cascadia Exercise early June 2016

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News

INFRASTRUCTURE

Picking Up Good Vibrations From Napa Post-Quake Report



n earthquake-detection system under development by the University of California's Berkeley Seismological Laboratory proved its mettle on Aug. 24 by issuing a warning 10 seconds before a magnitude-6 temblor struck south of Napa, Calif. The alert could have gone out 2.5 seconds sooner if the ShakeAlert system, based on Japan's primary-wave detection system, were funded, and the lab were able to install more sensors, says a lab spokesperson.

"It was definitely a great proof-positive that the system works just like we'd hoped," says Jennifer Strauss, the lab's external relations officer. "One of the things the Napa quake did show us is you need to make sure there are enough sensors," says Strauss.

Bay Area Rapid Transit is testing the alert system and received eight seconds' warning, but none of its trains were running when the quake hit at 3:30 a.m.

California State Legislature unanimously passed Senate Bill No. 135 last year, which calls for the development of a comprehensive statewide earthquake early-warning system to alert Californians

any school in the district, even the ones built to older codes in the 1940s, 1950s and 1960s," says Quattroechi. "Part of this is because seismic upgrades at the schools are treated the same as building an entirely new facility," he adds.

Schools fared well for three reasons: seismic building codes that are more stringent than those for commercial buildings, methodical reviews by the Division of the State Architect and "fulltime" state inspection on school construction sites. Ouattrocchi savs.

A 2006 California Seismic Safety Commission report-the most recently published data on unreinforced masonry buildings in the state-says approximate 70% of California's 26,000 brick buildings have been demolished or retraitted. About 8,000 brick buildings remain at risk, the report said.

In Napa, city inspectors remained at work tagging structures on the second round of damage evaluations. "As of 1 p.m., there are 1,053 structures in the city that have been tagged-153 are on the ig list and around 900 are on the red-ta low-tag list," the City of Napa reports. It is possible these numbers will rise as more structures receive their second inspection and interiors are seen."

Ronald O. Hamburger, a senior principal with seismic structural engineer Simpson Gumpertz & Heger, says buildings in general fared well. "Overall, the performance of buildings in the Bay Area is a tribute to the effectiveness of building codes in general and seismic retrofit techniques," he says, Except for unreinforced

or poorly retrofitted masonry buildings and older houses not bolted to their foundations. "buildings did very well, despite ground accelerations, locally in

Architects and one of the survey team | Napa, that approached design levels. In part this was due to the relatively short duration (10 seconds of strong motion) of this earthquake, but also, at least in part, it is a tribute to the effectiveness of western U.S. design practices." .

By Luke Abaffy and Nicholas Zeman, with Nadine M. Post

Resilience **IS** Achievable!

"The epicenter of the quake was at the heart of the Napa school district's 30 campus. Subsequently, three architectural and engineering teams assessed "every room in every school" and observed no structural damage."

"There was not even a single panel of cracked drywall."

"There was no structural damage to any school in the district, even the ones built to older codes...Part of this is because seismic upgrades at the schools are treated the same as building an entirely new facility."





The schools performed so well be-

cause they are built or retrofitted according to much stricter seismic codes than commercial and residential buildings. "There was no structural damage to

in advance of dangerous shaking. But

that we can't use general funds for the

system," says Strauss. "Both Mexico and, Japan built their early-warning syster

after massive damaging earthquakes. This

is the chance for California to build one

The epicenter of the American Canyon

quake was at the heart of the Napa school

"It's an unfunded mandate, stipulating

funding has not yet been found.

before such a damaging quala

Schools Undamaged

12 · ENR · September 8, 2014 enr.com

members. "There was not even a single panel of cracked drywall," he says.

assessed "every room in every







Concluding Remarks Questions / Discussion



Thank you for your time!

